

TDT Grants Application Review Committee Transmittal

Date: March 15, 2019

To: Orange County Convention Center Executive Director

From: ARC Chair Lex Veech 

This transmittal is to inform you that the Orange County Tourist Development Tax Grants Application Review Committee (ARC) has approved the recommendation of Holocaust Memorial Resource & Education Center Orlando Museum project to the Orange County Tourist Development Council (TDC). The recommended funding of up to \$10 million for capital costs of the museum project is from excess Tourist Development Tax (TDT) determined to be excess by the Board of County Commissioners (BCC) and subject to ARC allocation to be included in a funding agreement submitted for BCC approval. The ARC recommendation for Holocaust Memorial Resource & Education Center Orlando Museum project is for the following amounts in the following fiscal year or years:

<u>Fiscal Year</u>	<u>Amount</u>
2021	Up to \$3 million
2022	Up to \$2 million
2023	Up to \$4 million
2024	Up to \$1 million

Please schedule this ARC TDT funding allocation recommendation on the agenda at the March 27, 2019 TDC meeting for consideration by the TDC for recommendation to the BCC. The Holocaust Memorial Resource & Education Center will attend the TDC meeting in support of a presentation about their project's TDT grant request from the TDC.

CC: County Administrator
County Attorney
Carla Bell Johnson

Request \$ 10,000,000

Panelist TDT Grant ARC

Applicant Holocaust Museum

TDT ARC Capital evaluation matrix	Tourism Expansion (35 pts)			Project Soundness (35 pts)				Anticipated Return on Investment (30 pts)	
	Multiplier x 3	Multiplier x 3	Multiplier x 1	Multiplier x 1	Multiplier x 2	Multiplier x 2	Multiplier x 2	Multiplier x 3	Multiplier x 3
	Tourist Attraction	Advertising Reach	Tourism Industry Collaboration	Quality/Longevity Maintenance, Care & Stewardship	Process/Design & Planning	Operational Readiness	Financial Readiness	Economic Benefit (Jobs, wages, attracting employers and development)	Tax Revenues (TDT, Sales Tax, Property Tax)
5 Excellent	Host exceptional traveling visitor counts, need times, multi-hotel guaranteed room blocks, lengthy stays, high F&B	Generating extended periods of international coverage with high positive impact	Significant local room booking and advertising partnerships with tourism partners	Long-term facility, will avoid obsolescence, excellent history and plan for care & maintenance	Shovel ready project with great design/build team, permits, plans and approvals	Extremely strong experienced board or leadership, logistics confirmed, project implementation guaranteed	Extremely strong project financial plan and budget, good financial experience, strong financial partnerships and good cashflow	Notable large scale project preferred by high wage job employers, driver of surrounding new development, construction and operating jobs, helps nearby business	Hosts many extended stay visitors (TDT driver), drives sales tax growth by high visitor spending, promotes new development
4 Above Average	Host sizable traveling visitors, good timing, multi hotel room blocks, lengthy stays, some F&B	Generating some extended national coverage with high positive impact	Some local room booking and advertising partnerships with tourism partners	Long-term facility, above average usability, good plan for care & maintenance	Shovel ready project with design/build team, with some permits, plans and approvals	Strong experienced board or leadership, logistics mostly confirmed, project implementation very likely	Strong project financial plan and budget, good experience, some financial partnerships and good cashflow	Important project, driver of surrounding new development, construction and operating jobs, helps nearby business	Hosts some extended stay visitors (TDT driver), drives sales tax growth by some visitor spending, promotes new development
3 Average	Host traveling visitors, hotel room block(s), couple day stay	Media coverage with positive impact	Some local room booking with little advertising partnerships with tourism partners	Mid-term or transitional facility, average usability, good untested care & maintenance plan	Almost ready project with design/build team, needing permits, plans and approvals	Suitable board or leadership, logistics mostly confirmed, some past operational experience	Reasonable project financial plan and budget, some financial partnerships and some cashflow	Medium project, support for existing surrounding development, some construction and operating jobs	Hosts some overnight stay visitors (TDT), some sales tax growth by some visitor spending
2 Below Average	Host equal traveling visitors and locals, single day stays, no room blocks, poor timing	Random outcomes covered and periodic reviews	No local booking partnership and advertising already taken	Longevity concerns, care & maintenance plan concerns	Proposed project with some team, having some permits, plans and approvals delays	Inexperienced board or leadership. Some logistics undeveloped. Some past experience.	Tight project financial plan and budget, inexperienced, less financial partnerships and weak cashflow	Smaller project, little support for existing surrounding development, few construction and operating jobs	Hosts fewer overnight stay visitors (TDT), some sales tax growth by some visitor spending and locals spending may just displace other local spending
1 Poor	Host primarily locals, low stays, poor timing	Little impactful media coverage	Sponsored by competing destination, no local booking or advertising partnership	Longevity concerns, competing facilities, historic care & maintenance problems	Proposed project with team concerns, and permitting and approval concerns	Questionable ability to develop and operate the project effectively.	Gaps in project financial plan and budget, inexperienced, all TDT no financial partnerships and weak cashflow	Small project, weak support for existing surrounding development, few construction and operating jobs	Hosts few overnight stay visitors (low TDT), little sales tax growth by limited visitor spending and locals spending may just displace other local spending
0 Deficient	Travel unknown, lacking data, poor timing	No media plan or data, possible negative coverage	No plans or data	No usable response, maintenance nightmare	Speculative project - concerns with ownership and permitting	No data or past failures.	No data or math errors.	Weak project data, clashes with existing surrounding development, local opposition	No data, some tax exemption

INSTRUCTIONS: 1) Rank each request on its score sheet with 1 (lowest) to 5 (highest) in each section, using above Evaluation Matrix.

A multiplier will be applied that will calculate your score in each section. Max section score 5; max total score 100*.

Scoring goal of 60%

Panelists are encouraged to rank all sections.

	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Score
Scores 1-5 →	3.6110	3.8889	3.8333	4.5556	4.2222	4.5000	4.1111	3.5556	3.3889	
Section points	26.33			30.22			20.83			77.39
Section %	75%			86%			69%			77.0%

2) Comments: Enter any prompts for your panel meeting discussion; take note of highlights, or possible problems; need clarification from applicant? Or just want to commend them for something especially helpful in the grant; give a suggestion that might help the project, etc.

TDT Grants Application Review Committee Transmittal

Date: March 15, 2019

To: Orange County Convention Center Executive Director

From: ARC Chair Lex Veech



This transmittal is to inform you that the Orange County Tourist Development Tax Grants Application Review Committee (ARC) has approved the recommendation of Orange County Regional History Center project to the Orange County Tourist Development Council (TDC). The recommended funding of up to \$5.75 million for capital costs of this museum project is from excess Tourist Development Tax (TDT) determined to be excess by the Board of County Commissioners (BCC) and subject to ARC allocation to be included in a funding agreement submitted for BCC approval. The ARC recommendation for Orange County Regional History Center project is for the following amounts in the following fiscal year or years:

<u>Fiscal Year</u>	<u>Amount</u>
2023	Up to \$2 million
2024	Up to \$3.75 million

Please schedule this ARC TDT funding allocation recommendation on the agenda at the March 27, 2019 TDC meeting for consideration by the TDC for recommendation to the BCC. The Orange County Regional History Center will attend the TDC meeting in support of a presentation about their project's TDT grant request from the TDC.

CC: County Administrator
County Attorney
Carla Bell Johnson

Request \$ 5,750,000 Panelist TDT Grant ARC

Applicant Orange County History Center

TDT ARC Capital evaluation matrix	Tourism Expansion (35 pts)			Project Soundness (35 pts)				Anticipated Return on Investment (30 pts)	
	Multiplier x 3	Multiplier x 3	Multiplier x 1	Multiplier x 1	Multiplier x 2	Multiplier x 2	Multiplier x 2	Multiplier x 3	Multiplier x 3
	Tourist Attraction	Advertising Reach	Tourism Industry Collaboration	Quality/Longevity Maintenance, Care & Stewardship	Process/Design & Planning	Operational Readiness	Financial Readiness	Economic Benefit (Jobs, wages, attracting employers and development)	Tax Revenues (TDT, Sales Tax, Property Tax)
5 Excellent	Host exceptional traveling visitor counts, need times, multi-hotel guaranteed room blocks, lengthy stays, high F&B	Generating extended periods of international coverage with high positive impact	Significant local room booking and advertising partnerships with tourism partners	Long-term facility, will avoid obsolescence, excellent history and plan for care & maintenance	Shovel ready project with great design/build team, permits, plans and approvals	Extremely strong experienced board or leadership, logistics confirmed, project implementation guaranteed	Extremely strong project financial plan and budget, good financial experience, strong financial partnerships and good cashflow	Notable large scale project preferred by high wage job employers, driver of surrounding new development, construction and operating jobs, helps nearby business	Hosts many extended stay visitors (TDT driver), drives sales tax growth by high visitor spending, promotes new development
4 Above Average	Host sizable traveling visitors, good timing, multi hotel room blocks, lengthy stays, some F&B	Generating some extended national coverage with high positive impact	Some local room booking and advertising partnerships with tourism partners	Long-term facility, above average usability, good plan for care & maintenance	Shovel ready project with design/build team, with some permits, plans and approvals	Strong experienced board or leadership, logistics mostly confirmed, project implementation very likely	Strong project financial plan and budget, good experience, some financial partnerships and good cashflow	Important project, driver of surrounding new development, construction and operating jobs, helps nearby business	Hosts some extended stay visitors (TDT driver), drives sales tax growth by some visitor spending, promotes new development
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2 Below Average	Host equal traveling visitors and locals, single day stays, no room blocks, poor timing	Random outcomes covered and periodic reviews	No local booking partnership and advertising already taken	Longevity concerns, care & maintenance plan concerns	Proposed project with some team, having some permits, plans and approvals delays	Inexperienced board or leadership. Some logistics undeveloped. Some past experience.	Tight project financial plan and budget, inexperienced, less financial partnerships and weak cashflow	Smaller project, little support for existing surrounding development, few construction and operating jobs	Hosts fewer overnight stay visitors (TDT), some sales tax growth by some visitor spending and locals spending may just displace other local spending
1 Poor	Host primarily locals, low stays, poor timing	Little impactful media coverage	Sponsored by competing destination, no local booking or advertising partnership	Longevity concerns, competing facilities, historic care & maintenance problems	Proposed project with team concerns, and permitting and approval concerns	Questionable ability to develop and operate the project effectively.	Gaps in project financial plan and budget, inexperienced, all TDT no financial partnerships and weak cashflow	Small project, weak support for existing surrounding development, few construction and operating jobs	Hosts few overnight stay visitors (low TDT), little sales tax growth by limited visitor spending and locals spending may just displace other local spending
0 Deficient	Travel unknown, lacking data, poor timing	No media plan or data, possible negative coverage	No plans or data	No usable response, maintenance nightmare	Speculative project - concerns with ownership and permitting	No data or past failures.	No data or math errors.	Weak project data, clashes with existing surrounding development, local opposition	No data, some tax exemption

INSTRUCTIONS: 1) Rank each request on its score sheet with 1 (lowest) to 5 (highest) in each section, using above Evaluation Matrix.

A multiplier will be applied that will calculate your score in each section. Max section score 5; max total score 100*.

Scoring goal of 60%

Panelists are encouraged to rank all sections.

	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Score
Scores 1-5	3.3333	3.1667	3.5556	4.4444	4.2778	4.5000	4.1111	3.5000	3.5556	
Section points	23.06			30.22			21.17			74.44
Section %	66%			86%			71%			74.3%

2) Comments:

Enter any prompts for your panel meeting discussion; take note of highlights, or possible problems; need clarification from applicant? Or just want to commend them for something especially helpful in the grant; give a suggestion that might help the project, etc.

TDT Grants Application Review Committee Transmittal

Date: March 15, 2019

To: Orange County Convention Center Executive Director

From: ARC Chair Lex Veech 

This transmittal is to inform you that the Orange County Tourist Development Tax Grants Application Review Committee (ARC) has approved the recommendation of Orlando Philharmonic Plaza Live project to the Orange County Tourist Development Council (TDC). The recommended funding of up to \$10 million for the acquisition and capital costs of the auditorium project is from excess Tourist Development Tax (TDT) determined to be excess by the Board of County Commissioners (BCC) and subject to ARC allocation to be included in a funding agreement submitted for BCC approval. The ARC recommendation for Orlando Philharmonic Plaza Live project is for the following amounts in the following fiscal year or years:

<u>Fiscal Year</u>	<u>Amount</u>
2019	Up to \$3 million
2021	Up to \$3 million
2022	Up to \$2 million
2023	Up to \$2 million

Please schedule this ARC TDT funding allocation recommendation on the agenda at the March 27, 2019 TDC meeting for consideration by the TDC for recommendation to the BCC. The Orlando Philharmonic leadership will attend the TDC meeting in support of a presentation about their project's TDT grant request from the TDC.

CC: County Administrator
County Attorney
Carla Bell Johnson

Request \$ 10,000,000 Panelist TDT Grant ARC

Applicant Orlando Philharmonic Orchestra

TDT ARC Capital evaluation matrix	Tourism Expansion (35 pts)			Project Soundness (35 pts)				Anticipated Return on Investment (30 pts)	
	Multiplier x 3	Multiplier x 3	Multiplier x 1	Multiplier x 1	Multiplier x 2	Multiplier x 2	Multiplier x 2	Multiplier x 3	Multiplier x 3
	Tourist Attraction	Advertising Reach	Tourism Industry Collaboration	Quality/Longevity Maintenance, Care & Stewardship	Process/Design & Planning	Operational Readiness	Financial Readiness	Economic Benefit (Jobs, wages, attracting employers and development)	Tax Revenues (TDT, Sales Tax, Property Tax)
5 Excellent	Host exceptional traveling visitor counts, need times, multi-hotel guaranteed room blocks, lengthy stays, high F&B	Generating extended periods of international coverage with high positive impact	Significant local room booking and advertising partnerships with tourism partners	Long-term facility, will avoid obsolescence, excellent history and plan for care & maintenance	Shovel ready project with great design/build team, permits, plans and approvals	Extremely strong experienced board or leadership, logistics confirmed, project implementation guaranteed	Extremely strong project financial plan and budget, good financial experience, strong financial partnerships and good cashflow	Notable large scale project preferred by high wage job employers, driver of surrounding new development, construction and operating jobs, helps nearby business	Hosts many extended stay visitors (TDT driver), drives sales tax growth by high visitor spending, promotes new development
4 Above Average	Host sizable traveling visitors, good timing, multi hotel room blocks, lengthy stays, some F&B	Generating some extended national coverage with high positive impact	Some local room booking and advertising partnerships with tourism partners	Long-term facility, above average usability, good plan for care & maintenance	Shovel ready project with design/build team, with some permits, plans and approvals	Strong experienced board or leadership, logistics mostly confirmed, project implementation very likely	Strong project financial plan and budget, good experience, some financial partnerships and good cashflow	Important project, driver of surrounding new development, construction and operating jobs, helps nearby business	Hosts some extended stay visitors (TDT driver), drives sales tax growth by some visitor spending, promotes new development
3 Average	Host traveling visitors, hotel room block(s), couple day stay	Media coverage with positive impact	Some local room booking with little advertising partnerships with tourism partners	Mid-term or transitional facility, average usability, good untested care & maintenance plan	Almost ready project with design/build team, needing permits, plans and approvals	Suitable board or leadership, logistics mostly confirmed, some past operational experience	Reasonable project financial plan and budget, some financial partnerships and some cashflow	Medium project, support for existing surrounding development, some construction and operating jobs	Hosts some overnight stay visitors (TDT), some sales tax growth by some visitor spending
2 Below Average	Host equal traveling visitors and locals, single day stays, no room blocks, poor timing	Random outcomes covered and periodic reviews	No local booking partnership and advertising already taken	Longevity concerns, care & maintenance plan concerns	Proposed project with some team, having some permits, plans and approvals delays	Inexperienced board or leadership. Some logistics undeveloped. Some past experience.	Tight project financial plan and budget, inexperienced, less financial partnerships and weak cashflow	Smaller project, little support for existing surrounding development, few construction and operating jobs	Hosts fewer overnight stay visitors (TDT), some sales tax growth by some visitor spending and locals spending may just displace other local spending
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0 Deficient	Travel unknown, lacking data, poor timing	No media plan or data, possible negative coverage	No plans or data	No usable response, maintenance nightmare	Speculative project - concerns with ownership and permitting	No data or past failures.	No data or math errors.	Weak project data, clashes with existing surrounding development, local opposition	No data, some tax exemption

INSTRUCTIONS: 1) Rank each request on its score sheet with 1 (lowest) to 5 (highest) in each section, using above Evaluation Matrix.

A multiplier will be applied that will calculate your score in each section. Max section score 5; max total score 100*.

Scoring goal of 60%

Panelists are encouraged to rank all sections.

	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Score
Scores 1-5	3.6250	4.0000	3.9375	4.1875	4.1875	4.3750	3.9375	3.8125	3.7500	
Section points	26.81			29.19			22.69			78.69
Section %	77%			83%			76%			78.5%

2) Comments: Enter any prompts for your panel meeting discussion; take note of highlights, or possible problems; need clarification from applicant? Or just want to commend them for something especially helpful in the grant; give a suggestion that might help the project, etc.

TDT Grants Application Review Committee Transmittal

Date: March 15, 2019

To: Orange County Convention Center Executive Director

From: ARC Chair Lex Veech



This transmittal is to inform you that the Orange County Tourist Development Tax Grants Application Review Committee (ARC) has approved the recommendation of Orlando Science Center project to the Orange County Tourist Development Council (TDC). The recommended funding of up to \$10 million for capital costs of this museum project is from excess Tourist Development Tax (TDT) determined to be excess by the Board of County Commissioners (BCC) and subject to ARC allocation to be included in a funding agreement submitted for BCC approval. The ARC recommendation for Orlando Science Center project is for the following amounts in the following fiscal year or years:

<u>Fiscal Year</u>	<u>Amount</u>
2019	Up to \$2 million
2020	Up to \$5 million
2021	Up to \$2 million
2022	Up to \$1 million

Please schedule this ARC TDT funding allocation recommendation on the agenda at the March 27, 2019 TDC meeting for consideration by the TDC for recommendation to the BCC. The Orlando Science Center will attend the TDC meeting in support of a presentation about their project's TDT grant request from the TDC.

CC: County Administrator
County Attorney
Carla Bell Johnson

Request \$ 10,000,000 Panelist TDT Grant ARC

Applicant Orlando Science Center

TDT ARC Capital evaluation matrix	Tourism Expansion (35 pts)			Project Soundness (35 pts)				Anticipated Return on Investment (30 pts)	
	Multiplier x 3	Multiplier x 3	Multiplier x 1	Multiplier x 1	Multiplier x 2	Multiplier x 2	Multiplier x 2	Multiplier x 3	Multiplier x 3
	Tourist Attraction	Advertising Reach	Tourism Industry Collaboration	Quality/Longevity Maintenance, Care & Stewardship	Process/Design & Planning	Operational Readiness	Financial Readiness	Economic Benefit (Jobs, wages, attracting employers and development)	Tax Revenues (TDT, Sales Tax, Property Tax)
5 Excellent	Host exceptional traveling visitor counts, need times, multi-hotel guaranteed room blocks, lengthy stays, high F&B	Generating extended periods of international coverage with high positive impact	Significant local room booking and advertising partnerships with tourism partners	Long-term facility, will avoid obsolescence, excellent history and plan for care & maintenance	Shovel ready project with great design/build team, permits, plans and approvals	Extremely strong experienced board or leadership, logistics confirmed, project implementation guaranteed	Extremely strong project financial plan and budget, good financial experience, strong financial partnerships and good cashflow	Notable large scale project preferred by high wage job employers, driver of surrounding new development, construction and operating jobs, helps nearby business	Hosts many extended stay visitors (TDT driver), drives sales tax growth by high visitor spending, promotes new development
4 Above Average	Host sizable traveling visitors, good timing, multi hotel room blocks, lengthy stays, some F&B	Generating some extended national coverage with high positive impact	Some local room booking and advertising partnerships with tourism partners	Long-term facility, above average usability, good plan for care & maintenance	Shovel ready project with design/build team, with some permits, plans and approvals	Strong experienced board or leadership, logistics mostly confirmed, project implementation very likely	Strong project financial plan and budget, good experience, some financial partnerships and good cashflow	Important project, driver of surrounding new development, construction and operating jobs, helps nearby business	Hosts some extended stay visitors (TDT driver), drives sales tax growth by some visitor spending, promotes new development
3 Average	Host traveling visitors, hotel room block(s), couple day stay	Media coverage with positive impact	Some local room booking with little advertising partnerships with tourism partners	Mid-term or transitional facility, average usability, good untested care & maintenance plan	Almost ready project with design/build team, needing permits, plans and approvals	Suitable board or leadership, logistics mostly confirmed, some past operational experience	Reasonable project financial plan and budget, some financial partnerships and some cashflow	Medium project, support for existing surrounding development, some construction and operating jobs	Hosts some overnight stay visitors (TDT), some sales tax growth by some visitor spending
2 Below Average	Host equal traveling visitors and locals, single day stays, no room blocks, poor timing	Random outcomes covered and periodic reviews	No local booking partnership and advertising already taken	Longevity concerns, care & maintenance plan concerns	Proposed project with some team, having some permits, plans and approvals delays	Inexperienced board or leadership. Some logistics undeveloped. Some past experience.	Tight project financial plan and budget, inexperienced, less financial partnerships and weak cashflow	Smaller project, little support for existing surrounding development, few construction and operating jobs	Hosts fewer overnight stay visitors (TDT), some sales tax growth by some visitor spending and locals spending may just displace other local spending
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0 Deficient	Travel unknown, lacking data, poor timing	No media plan or data, possible negative coverage	No plans or data	No usable response, maintenance nightmare	Speculative project - concerns with ownership and permitting	No data or past failures.	No data or math errors.	Weak project data, clashes with existing surrounding development, local opposition	No data, some tax exemption

INSTRUCTIONS: 1) Rank each request on its score sheet with 1 (lowest) to 5 (highest) in each section, using above Evaluation Matrix.

A multiplier will be applied that will calculate your score in each section. Max section score 5; max total score 100*.

Scoring goal of 60%

Panelists are encouraged to rank all sections.

	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Score
Scores 1-5 →	4.4444	4.3333	3.7222	5.0000	4.7222	4.7222	5.0000	3.9444	3.7778	
Section points	30.06			33.89			23.17		87.11	
Section %	86%			97%			77%		86.6%	

2) Comments: Enter any prompts for your panel meeting discussion; take note of highlights, or possible problems; need clarification from applicant? Or just want to commend them for something especially helpful in the grant; give a suggestion that might help the project, etc.

TDT Grants Application Review Committee Transmittal

Date: March 15, 2019

To: Orange County Convention Center Executive Director

From: ARC Chair Lex Veech



This transmittal is to inform you that the Orange County Tourist Development Tax Grants Application Review Committee (ARC) has approved the recommendation of Winter Park Canopy project to the Orange County Tourist Development Council (TDC). The recommended funding of up to \$6 million for the acquisition and capital costs of the auditorium project is from excess Tourist Development Tax (TDT) determined to be excess by the Board of County Commissioners (BCC) and subject to ARC allocation to be included in a funding agreement submitted for BCC approval. The ARC recommendation for Winter Park Canopy project is for the following amounts in the following fiscal year or years:

<u>Fiscal Year</u>	<u>Amount</u>
2022	Up to \$3 million
2024	Up to \$3 million

Please schedule this ARC TDT funding allocation recommendation on the agenda at the March 27, 2019 TDC meeting for consideration by the TDC for recommendation to the BCC. The City of Winter Park will attend the TDC meeting in support of a presentation about their project's TDT grant request from the TDC.

CC: County Administrator
County Attorney
Carla Bell Johnson

Request \$ 6,000,000 Panelist TDT Grant ARC

Applicant City of Winter Park

TDT ARC Capital evaluation matrix	Tourism Expansion (35 pts)			Project Soundness (35 pts)				Anticipated Return on Investment (30 pts)	
	Multiplier x 3	Multiplier x 3	Multiplier x 1	Multiplier x 1	Multiplier x 2	Multiplier x 2	Multiplier x 2	Multiplier x 3	Multiplier x 3
	Tourist Attraction	Advertising Reach	Tourism Industry Collaboration	Quality/Longevity Maintenance, Care & Stewardship	Process/Design & Planning	Operational Readiness	Financial Readiness	Economic Benefit (Jobs, wages, attracting employers and development)	Tax Revenues (TDT, Sales Tax, Property Tax)
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4 Above Average	Host sizable traveling visitors, good timing, multi hotel room blocks, lengthy stays, some F&B	Generating some extended national coverage with high positive impact	Some local room booking and advertising partnerships with tourism partners	Long-term facility, above average usability, good plan for care & maintenance	Shovel ready project with design/build team, with some permits, plans and approvals	Strong experienced board or leadership, logistics mostly confirmed, project implementation very likely	Strong project financial plan and budget, good experience, some financial partnerships and good cashflow	Important project, driver of surrounding new development, construction and operating jobs, helps nearby business	Hosts some extended stay visitors (TDT driver), drives sales tax growth by some visitor spending, promotes new development
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INSTRUCTIONS: 1) Rank each request on its score sheet with 1 (lowest) to 5 (highest) in each section, using above Evaluation Matrix.

A multiplier will be applied that will calculate your score in each section. Max section score 5; max total score 100*.

Scoring goal of 60%

Panelists are encouraged to rank all sections.

	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Score
Scores 1-5 →	3.1111	3.0000	3.3333	4.0556	3.2222	3.6667	3.3889	3.9444	3.6667	
Section points	21.67			24.61			22.83			69.11
Section %	62%			70%			76%			69.4%

2) Comments:

Enter any prompts for your panel meeting discussion; take note of highlights, or possible problems; need clarification from applicant? Or just want to commend them for something especially helpful in the grant; give a suggestion that might help the project, etc.
